

# Legislative Assembly

## Resolution on Information Technology Accountability, Transparency, and Shared Governance

### Table of Contents

<b>LgA Administrative Response - 2025.12.19 From Chancellor Frenk EVCP Hunt re Resolution on IT</b> .....	1
<b>LgA Final Response - UCLA Senate to Chancellor, EVCP re Resolution on Information Technology Accountability, Transparency, and Shared Governance</b> .....	4
--UCLA Senate to Chancellor, EVCP re Resolution on Information Technology Accountability, Transparency, and Shared Governance.pdf .....	4
---Resolution on Information Technology Accountability, Transparency, and Shared Governance.pdf .....	6



Murphy Hall 2147, Box  
951405 Los Angeles, CA  
90095-1405 Office:  
310-825-2151  
chancellor@ucla.edu

December 19, 2025

Megan McEvoy  
Chair, UCLA Academic Senate

Dear Chair McEvoy and Members of the Legislative Assembly,

Thank you for transmitting the Resolution on Information Technology Accountability, Transparency, and Shared Governance. We appreciate the Senate's commitment to UCLA's academic mission and welcome the opportunity to clarify the purpose, status, and structure of the One IT initiative, as well as the extensive collaborative processes and consultation that have shaped it.

First, we want to affirm that faculty perspectives are essential to the success of any campuswide initiative that touches research, teaching, and service. Over the past several years, our teams have engaged in sustained discussion with Senate committees, department chairs, and faculty across campus regarding UCLA's long-standing technology challenges. We have also submitted specific proposals for formal consultation to the Academic Senate and its committees. These engagements, together with external reviews and operational analyses, have made clear that UCLA's significant technology debt and fragmented infrastructure pose risks to research data and compliance, instructional continuity, data security, and our ability to effectively serve a large and diverse academic community.

**The One IT initiative is designed to address these structural weaknesses, not through centralization, but through consolidation of select core IT functions while aligning and supporting specialized IT functions. The goal is *not* to impose a one-size-fits-all model across units.** We are currently in the *rationalization phase*, which is explicitly the period during which faculty, staff, and students collectively participate in the determination process for which IT functions and services should be consolidated to more effectively benefit the entire campus and which must remain bespoke, directly supporting academic units with truly unique needs. The decision about if we will proceed with One IT has already been made, but decisions around how we consolidate and what the end state should be has not been predetermined. This year is devoted to listening, analysis, and design.

In addition, we want to underscore that the Chief Information Officer holds a dual reporting line to the Executive Vice Chancellor and Provost, and the Administrative Vice Chancellor, a structure that ensures direct alignment between campus technology planning and UCLA's academic mission. Through this reporting relationship, the CIO is acutely aware of the importance of discipline-specific solutions for academic computing and is committed to



Murphy Hall 2147, Box  
951405 Los Angeles, CA  
90095-1405 Office:  
310-825-2151  
chancellor@ucla.edu

safeguarding the flexibility necessary to support diverse research and instructional needs across units in the future One IT model.

This fall and winter, Digital Technology Solutions (DTS) is establishing a broad set of **working groups** that will include Senate faculty, unit-level IT leaders, researchers, instructors, staff, and students. These groups will evaluate academic requirements, operational risks, and infrastructure needs; review options for modernization; and recommend models that protect and enable unit-specific scholarly work while improving campuswide reliability and resilience. We strongly encourage participation from the full range of academic disciplines to ensure that outcomes reflect UCLA's intellectual diversity and mission.

We also want to clarify that, while the Senate plays a vital advisory role established in Regents' Bylaws, the authority to make administrative operational decisions, including IT staffing structures, rests with the Administration. Even so, our longstanding practice has been to involve the Senate early and meaningfully, and we remain committed to that principle. To reinforce this, we propose continuing and expanding structured consultation channels, including the use of the new DTS working groups, joint briefings with CDITP, and regular shared-governance touchpoints during this phase of work.

To enable the collaborative work required in the rationalization phase, we made interim adjustments to reporting lines so that unit-level and central IT teams could plan and problem-solve together in a coordinated and accountable way. These adjustments were necessary to ensure that all units were fully able to participate in campuswide design efforts and to facilitate the cross-unit cooperation essential for infrastructure modernization.

Finally, we will work with Senate leadership to review the information requested in your letter and to determine what additional materials and context can be shared to support a common understanding of UCLA's modernization and risk-mitigation efforts.

We look forward to continued collaboration with the Senate as we work together to build a modern, resilient, and academically responsive technology environment for UCLA.

Sincerely,

**Julio Frenk**  
Chancellor

**Darnell Hunt**  
Executive Vice Chancellor and Provost



Murphy Hall 2147, Box  
951405 Los Angeles, CA  
90095-1405 Office:  
310-825-2151  
chancellor@ucla.edu

cc: Kathleen Bawn, Immediate Past Chair, Academic Senate  
April de Stefano, Executive Director, Academic Senate  
Tim Groeling, Vice Chair/Chair-Elect, Academic Senate  
Emily Rose, Assistant Provost and Chief of Staff to the EVCP  
Julie Sina, Chief of Staff to the Chancellor

December 3, 2025

Julio Frenk  
Chancellor, UCLA

Darnell Hunt  
Executive Vice Chancellor and Provost, UCLA

**Re: Resolution on Information Technology Accountability, Transparency, and Shared Governance**

Dear Chancellor Frenk and Executive Vice Chancellor and Provost Hunt,

At the November 13, 2025, meeting of the Legislative Assembly of the Los Angeles Division of the UC Academic Senate, members approved (106 votes cast: 104 Approve, 2 Oppose; 98% approval) the enclosed Resolution on Information Technology Accountability, Transparency, and Shared Governance.

On behalf of the divisional Legislative Assembly, I transmit the resolution and ask for your response to the specific requests below, which include numerical citations to the resolution for your reference.

Given that the Senate itself or Senate Faculty separately have previously made most of these requests, we respectfully ask for a substantive response by **December 19, 2025**.

1. Pause implementation of One IT until it addresses the concerns raised by faculty about the initiative; (#8)
2. Reverse the transfer of IT staff reporting lines from academic units to central administration; (#8)
3. Include a formal academic impact assessment evaluating the potential effects on research, teaching, and faculty governance before implementation of all new campus IT plans; (#8)
4. Ensure that all faculty have the opportunity to meaningfully participate in the assessment, design, and implementation of any One IT initiatives, and establish new procedures to guarantee substantive Senate authority and responsibility in decisions affecting teaching, research, and service; (#9)
5. Provide data by **December 12, 2025**, substantiating the claim that One IT will increase “equity;” (#10)
6. Disclose the total costs associated with recent campus-wide technology initiatives, including the Ascend project, explain how you will restructure administrative oversight to prevent recurrence of governance failures, and identify how you will ensure accountability for future IT projects; (#11)
7. Establish a balanced Joint (Administration and Senate) Governance Committee on Academic Information Technology and Data—building upon the unimplemented recommendations of the

2016 Data Governance Task Force [Report](#) and the 2022 CDITP Shared Governance [Recommendations](#)—to oversee campus IT and data initiatives, ensure early and substantive Senate participation in all major IT decisions, require that future projects align with the University’s research and teaching mission, with durable Senate authority and responsibility in policy development and day-to-day governance of academic computing. (#12)

On behalf of the over 250 members of the Legislative Assembly representing over 3,900 Senate Faculty at UCLA, we appreciate your attention to this important resolution that reflects Faculty’s commitment to the academic mission of research, teaching, and service.

Sincerely,  
Megan McEvoy  
Chair, Los Angeles Division of the UC Academic Senate

Encl.

Cc: Kathy Bawn, Immediate Past Chair, Los Angeles Division of the UC Academic Senate  
April de Stefano, Executive Director, Los Angeles Division of the UC Academic Senate  
Tim Groeling, Vice Chair/Chair Elect, Los Angeles Division of the UC Academic Senate  
Emily Rose, Assistant Provost and Chief of Staff to the Executive Vice Chancellor and Provost, UCLA  
Julie Sina, Chief of Staff to the Chancellor, UCLA

November 2025

**Submitted by:**

Isabella Arzeno-Soltero, Assistant Professor in Civil and Environmental Engineering

Matthew Fisher, Associate Professor of English

Kaily Heitz, Assistant Professor of Geography

Jennifer Jay, Professor in Civil and Environmental Engineering

Gregory Leazer, Associate Professor of Information Studies

Greg Okin, Professor and Chair of Geography

**Executive Summary**

This resolution reaffirms the Academic Senate’s statutory authority and responsibility under Regents’ Bylaw 40, Standing Order 105.2, and UCLA Bylaw 50.4 to participate in decisions affecting the University’s research and teaching mission. It responds to the breakdown of consultation and oversight in campus information technology (IT) initiatives, including the One IT consolidation. Drawing on the IS-3 Electronic Information Security Policy, the 2016 Data Governance Task Force Report, and the 2022 CDITP Shared Governance Recommendations, it calls for a pause in One IT, academic impact assessments for new IT projects, disclosure of costs, and the establishment of a permanent Joint Governance Committee on Academic Information Technology and Data to ensure transparency, accountability, and shared governance in all future IT decisions.

**Resolution on Information Technology Accountability, Transparency, and Shared Governance**

1. Whereas under Regents’ Bylaw 40 and Standing Order 105.2, the Academic Senate has the authority and responsibility to participate in the formulation and administration of University policy, particularly in matters that directly affect teaching, research, and public service;
2. Whereas the UCLA Academic Senate Bylaws, including Bylaw 75.5 (Committee on Data, Information Technology, and Privacy), assign to the Senate advisory responsibility for information technology and data-related decisions that bear upon the academic mission;
3. Whereas the University of California’s IS-3 Electronic Information Security Policy identifies as its governing principle that information security practices must enable the academic mission and ensure that risk management occurs in proportion to academic and research needs;
4. Whereas the 2016 UCLA Data Governance Task Force Report and the May 2022 Committee on Data, Information Technology, and Privacy (CDITP) Recommendations on IT Shared Governance both affirmed that effective IT governance necessitates formal, ongoing faculty participation; called for a balanced joint Senate–Administration Board on Privacy and Data Protection; and recommended the establishment of structured consultation procedures, public documentation of IT decisions, and meaningful faculty representation on all major campus IT governance bodies—recommendations that remain unimplemented;
5. Whereas the September 7, 2025 Letter from UCLA Chairs and Directors Regarding One IT warned that the initiative, announced without consultation during the summer, would “put faculty research and teaching programs at risk” and urged that “UCLA faculty, through the appropriate Senate governance structures, [should] assess the proposal’s potential benefits and risks,” and called for a pause on its implementation, and whereas the October 8, 2025 response from EVCP Hunt and the October 21, 2025 town hall with AVC Michael Beck and CIO Lucy

Avetisyan did not meaningfully or substantially address the concerns of faculty regarding the One IT administrative initiative;

6. Whereas multiple campus-wide technology projects in recent years have been marked by delayed implementation, escalating costs, and inadequate oversight—revealing systemic weaknesses in governance, communication, and accountability for initiatives that directly affect the research and teaching mission of the University, and reducing trust and confidence for future administrative projects;
7. Whereas the UC Assembly of the Academic Senate, on June 12, 2025, adopted a systemwide Resolution on Use of Trellix and Similar Monitoring Software calling for its suspension because of the threat it poses to academic freedom, privacy, and research integrity, and yet as of November 2025 there has been no formal response from UC President Milliken or UC CIO Van Williams, a silence that further erodes faculty trust and underscores the breakdown of transparent engagement between UC leadership and the Academic Senate;
8. Be it resolved that the administration pauses implementation of One IT until it addresses the concerns raised by faculty about the initiative; that they reverse the transfer of IT staff reporting lines from academic units to central administration undertaken unilaterally without faculty advice or consent; and that all new campus IT plans include a formal academic impact assessment evaluating their potential effects on research, teaching, and faculty governance before implementation;
9. Be it resolved that UCLA ensures that all faculty have the opportunity to meaningfully participate in the assessment, design, and implementation of any One IT initiatives, and that new procedures be established to guarantee substantive Senate authority and responsibility in decisions affecting teaching, research, and service;
10. Be it resolved that CIO Avetisyan and AVC Beck provide data by December 1, 2025, substantiating the claim that One IT will increase “equity”;
11. Be it resolved that the Chancellor and appropriate administrative officers disclose the total costs associated with recent campus-wide technology initiatives, including the Ascend project, explain how administrative oversight will be restructured to prevent recurrence of governance failures, and identify how accountability will be ensured for future IT projects and restore trust;
12. Be it finally resolved that the administration and the Academic Senate, through CDITP, the Committee on Committees, and the Executive Board, establish a balanced Joint Governance Committee on Academic Information Technology and Data—building upon the unimplemented recommendations of the 2016 Data Governance Task Force Report and the 2022 CDITP Shared Governance Recommendations—to oversee campus IT and data initiatives, ensure early and substantive Senate participation in all major IT decisions, require that future projects align with the University’s research and teaching mission, with durable Senate authority and responsibility in policy development and day-to-day governance of academic computing.